



Cost Centre	Cost Centre Description	2015/16 Q1 Budget £	Reversal of One off entries £	Transfers £	Adjustments £	Savings £	Pressures £	Inflation £	2016/17 Budget £	Increase / (Decrease) £
4489	BCF: Assistive Technology	98,000	0	0	0	0	0	0	98,000	0
4494	BCF: Crisis Response	450,000	0	7,800	0	0	0	0	457,800	7,800
4510	BCF: Integrated Hub 15/17	405,000	0	0	0	0	0	0	405,000	0
4512	BCF: Hospital Discharges	50,000	0	0	0	0	0	0	50,000	0
4505	BCF: Reablement	536,000	0	0	0	0	0	0	536,000	0
4509	BCF: Falls	84,000	0	0	0	0	0	0	84,000	0
	<b>BCF Supporting Independence</b>	<b>1,623,000</b>	<b>0</b>	<b>7,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,630,800</b>	<b>7,800</b>
	<b>BCF Adult Social Care</b>									
4511	BCF: Care Act Enablers	34,000	0	0	0	0	0	0	34,000	0
4498	BCF: Dementia Services	100,000	0	0	0	0	0	0	100,000	0
5609	Joint Integrated Care Project	39,000	0	(7,800)	0	0	0	0	31,200	(7,800)
	<b>BCF Adult Social Care</b>	<b>173,000</b>	<b>0</b>	<b>(7,800)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>165,200</b>	<b>(7,800)</b>
	<b>Non BCF Care Bill Transformation Programme</b>									
4500	Transformation Team	160,600	(160,600)	0	0	0	0	0	0	(160,600)
4501	Care Act (ASC New Burdens)	60,200	(60,200)	0	0	0	0	0	0	(60,200)
	<b>Non BCF Care Bill Transformation Programme</b>	<b>220,800</b>	<b>(220,800)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(220,800)</b>
	<b>Non BCF Contract &amp; Procurement</b>									
4119	Local Involvement Networks	69,600	0	0	0	0	0	1,400	71,000	1,400
4503	Better Care Together Programme	14,000	0	0	0	0	0	0	14,000	0
4703	Contracts and Procurement	290,600	(36,500)	(49,700)	3,400	0	60,000	4,100	271,900	(18,700)
4670	Voluntary Sector Grants	267,700	0	0	0	(24,100)	0	0	243,600	(24,100)
	<b>Non BCF Contract &amp; Procurement</b>	<b>641,900</b>	<b>(36,500)</b>	<b>(49,700)</b>	<b>3,400</b>	<b>(24,100)</b>	<b>60,000</b>	<b>5,500</b>	<b>600,500</b>	<b>(41,400)</b>
	<b>ASC - Community Inclusion</b>									
4442	ASC Community Inclusion - Community Support Service	382,400	0	0	(3,500)	0	0	5,400	384,300	1,900
5604	Community Support - Learning Disability Management	50,500	0	(50,500)	0	0	0	0	0	(50,500)
4460	ASC Community Inclusion - Day Opportunities Services	282,100	0	(27,500)	(6,000)	0	0	7,200	255,800	(26,300)
4470	Inclusion Development	38,000	0	(38,100)	700	(1,400)	0	800	0	(38,000)
4480	Advocacy Contract	8,400	0	0	0	0	0	200	8,600	200
	<b>ASC - Community Inclusion</b>	<b>761,400</b>	<b>0</b>	<b>(116,100)</b>	<b>(8,800)</b>	<b>(1,400)</b>	<b>0</b>	<b>13,600</b>	<b>648,700</b>	<b>(112,700)</b>
	<b>ASC Prevention and Safeguarding</b>									
4108	Direct Payments - Carer Support	231,500	0	(6,000)	0	0	(40,000)	0	185,500	(46,000)
4130	Homecare - Carers Support	18,400	0	0	0	0	0	400	18,800	400
4135	Carers Support Income	(20,500)	0	0	0	0	0	0	(20,500)	0
4136	Respite - Mental Health	10,500	0	0	0	0	0	200	10,700	200
4137	Respite - Older People	24,700	0	0	0	0	0	500	25,200	500
4138	Respite - Physical Disabilities	0	0	0	0	0	0	0	0	0
4138	Respite - Physical Disabilities	7,900	0	(7,900)	0	0	0	0	0	(7,900)
4140	Other - Mental Health	8,500	0	0	0	0	0	0	8,500	0
4371	Prison Assessments	68,000	0	(28,000)	0	0	0	1,400	41,400	(26,600)
	<b>ASC Prevention and Safeguarding</b>	<b>349,000</b>	<b>0</b>	<b>(41,900)</b>	<b>0</b>	<b>0</b>	<b>(40,000)</b>	<b>2,500</b>	<b>269,600</b>	<b>(79,400)</b>

Cost Centre	Cost Centre Description	2015/16 Q1 Budget £	Reversal of One off entries £	Transfers £	Adjustments £	Savings £	Pressures £	Inflation £	2016/17 Budget £	Increase / (Decrease) £
	<b>ASC Prevention and Safeguarding - Staffing</b>									
5857	ASC Prevention and Safeguarding - Staffing	0	0	459,500	2,600	0	9,500	0	471,600	471,600
4263	Disabilities Staffing	236,000	0	(241,500)	3,100	(1,400)	0	3,800	0	(236,000)
5603	Disabilities Management	116,700	0	(116,700)	0	0	0	0	0	(116,700)
	<b>ASC Prevention and Safeguarding - Staffing</b>	<b>352,700</b>	<b>0</b>	<b>101,300</b>	<b>5,700</b>	<b>(1,400)</b>	<b>9,500</b>	<b>3,800</b>	<b>471,600</b>	<b>118,900</b>
	<b>ASC Support and Review - Daycare</b>									
4282	Daycare - Older People	101,300	0	(24,400)	0	0	0	3,000	79,900	(21,400)
4283	Daycare - Physical Disabilities	3,500	0	14,300	0	0	0	500	18,300	14,800
4284	Daycare - Learning Disabilities	67,200	0	11,500	0	0	0	2,400	81,100	13,900
	<b>ASC Support and Review - Daycare</b>	<b>172,000</b>	<b>0</b>	<b>1,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,900</b>	<b>179,300</b>	<b>7,300</b>
	<b>ASC Support and Review - Direct Payments</b>									
4295	Direct Payments - Mental Health	25,600	0	(3,000)	0	0	0	0	22,600	(3,000)
4296	Direct Payments - Older People	271,000	0	(127,000)	0	0	0	0	144,000	(127,000)
4297	Direct Payments - Physical Disabilities	361,700	0	15,000	0	0	0	0	376,700	15,000
4298	Direct Payments - Learning Disabilities	190,100	0	0	0	0	50,000	0	240,100	50,000
4299	Direct Payments Income	(150,500)	0	(101,300)	0	0	0	0	(251,800)	(101,300)
	<b>ASC Support and Review - Direct Payments</b>	<b>697,900</b>	<b>0</b>	<b>(216,300)</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>531,600</b>	<b>(166,300)</b>
	<b>ASC Support and Review - Homecare</b>									
4286	Homecare - Mental Health	33,200	0	0	0	0	0	700	33,900	700
4287	Homecare - Older People	612,400	0	99,000	0	0	60,000	14,200	785,600	173,200
4288	Homecare - Physical Disabilities	470,200	0	15,000	0	0	0	9,700	494,900	24,700
4289	Homecare - Learning Disabilities	154,100	0	34,500	0	0	0	3,800	192,400	38,300
4290	Homecare Income	(209,600)	0	(30,100)	0	0	0	0	(239,700)	(30,100)
4553	Homecare - Fairer Charging Income	(335,100)	0	75,000	0	0	0	0	(260,100)	75,000
	<b>ASC Support and Review - Homecare</b>	<b>725,200</b>	<b>0</b>	<b>193,400</b>	<b>0</b>	<b>0</b>	<b>60,000</b>	<b>28,400</b>	<b>1,007,000</b>	<b>281,800</b>
	<b>ASC Support and Review - Other</b>									
4258	Adult Social Care Contracts	118,500	0	24,400	0	(66,800)	0	0	76,100	(42,400)
	Dilnot Contingency	0	0	0	0	0	0	0	0	0
4262	Disabilities Contracts	107,900	0	0	0	0	0	2,200	110,100	2,200
4495	Deprivation of Liberty Safeguards	25,300	0	0	0	0	112,600	500	138,400	113,100
5608	Adult Social Care Management	49,100	0	(49,100)	0	0	0	0	0	(49,100)
4107	Support and Review - Capital Charges	3,800	0	0	0	0	0	0	3,800	0
5431	Transitions	5,000	0	0	0	0	0	0	5,000	0
4506	HSC Protocol	17,000	0	0	0	0	0	0	17,000	0
	<b>ASC Support and Review - Other</b>	<b>326,600</b>	<b>0</b>	<b>(24,700)</b>	<b>0</b>	<b>(66,800)</b>	<b>112,600</b>	<b>2,700</b>	<b>350,400</b>	<b>23,800</b>
	<b>ASC Support and Review - Residential and Nursing</b>									
4259	Residential - Older People	2,483,200	0	(25,000)	0	0	0	74,500	2,532,700	49,500
4260	Residential - Learning Disabilities	1,518,000	0	(38,600)	0	0	0	44,800	1,524,200	6,200
4280	Residential Income	(1,450,000)	0	131,400	0	0	0	0	(1,318,600)	131,400
4370	Residential - Physical Disabilities	89,800	0	(56,800)	0	0	0	1,000	34,000	(55,800)



Cost Centre	Cost Centre Description	2015/16 Q1 Budget £	Reversal of One off entries £	Transfers £	Adjustments £	Savings £	Pressures £	Inflation £	2016/17 Budget £	Increase / (Decrease) £
5602	11-19 Early Intervention, CAF & Changing Lives Manage	50,800	0	(50,800)	0	0	0	0	0	(50,800)
5291	Play for All	4,300	0	0	0	0	0	0	4,300	0
4713	Youth Housing	82,100	0	0	(5,300)	(18,600)	0	1,000	59,200	(22,900)
5268	Early Intervention Team Staffing	326,000	0	0	4,300	0	0	5,200	335,500	9,500
5389	Health and Well-being	0	0	0	0	0	0	0	0	0
5272	Short Term Projects	15,000	0	0	0	0	0	0	15,000	0
5280	Rutland Youth Council	6,100	0	0	0	0	0	0	6,100	0
5281	Youth Options	13,600	0	0	0	0	0	100	13,700	100
	<b>Early Intervention - Universal and Partnership</b>	<b>497,900</b>	<b>0</b>	<b>(50,800)</b>	<b>(1,000)</b>	<b>(18,600)</b>	<b>0</b>	<b>6,300</b>	<b>433,800</b>	<b>(64,100)</b>
	<b>Fostering and Adoption</b>									
4211	Placements	726,200	0	0	0	0	0	13,900	740,100	13,900
4213	Adoption	82,200	0	0	0	0	0	1,600	83,800	1,600
5610	Fostering and Adoption Management	50,200	0	(50,200)	0	0	0	0	0	(50,200)
4225	Family Support Staffing	178,400	0	44,700	3,400	0	5,400	2,700	234,600	56,200
4202	CAMHS	10,400	0	0	0	0	0	200	10,600	200
	<b>Fostering and Adoption</b>	<b>1,047,400</b>	<b>0</b>	<b>(5,500)</b>	<b>3,400</b>	<b>0</b>	<b>5,400</b>	<b>18,400</b>	<b>1,069,100</b>	<b>21,700</b>
	<b>Schools and Early Years</b>									
5000	Primary Schools	439,700	0	0	(250,400)	0	0	0	189,300	(250,400)
5605	Learning and Skills Management	48,300	0	(48,300)	0	0	0	0	0	(48,300)
4265	SEN Staffing	106,300	0	54,500	7,100	0	0	4,900	172,800	66,500
5352	Early Senco (0-3yrs support)	12,600	0	0	0	0	0	300	12,900	300
5242	Personal Educational Allowance for LAC	15,500	0	0	0	0	0	200	15,700	200
5295	Secondary School Officer	57,400	(24,000)	0	0	0	0	600	34,000	(23,400)
5297	Rural Fund	45,200	0	0	0	0	0	0	45,200	0
5325	Governor Training	3,300	0	0	0	0	0	0	3,300	0
5336	Primary Officer	43,900	0	0	5,000	0	0	1,200	50,100	6,200
5360	School Improvement Consultancy	54,600	0	0	0	0	25,000	0	79,600	25,000
5395	Early Years Training	59,500	(11,000)	0	0	0	0	0	48,500	(11,000)
	<b>Schools and Early Years</b>	<b>886,300</b>	<b>(35,000)</b>	<b>6,200</b>	<b>(238,300)</b>	<b>0</b>	<b>25,000</b>	<b>7,200</b>	<b>651,400</b>	<b>(234,900)</b>
	<b>Rutland Adult Learning and Skills Service (RALSS)</b>									
5129	Community Learning	56,100	0	0	(3,600)	0	0	4,500	57,000	900
5202	Post Oct 2014 Rutland Adult Skills Budget	(56,100)	0	0	0	0	0	6,300	(49,800)	6,300
	<b>Rutland Adult Learning and Skills Service (RALSS)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(3,600)</b>	<b>0</b>	<b>0</b>	<b>10,800</b>	<b>7,200</b>	<b>7,200</b>
				0	0	0	0			0
		<b>15,971,700</b>	<b>(738,500)</b>	<b>111,100</b>	<b>(113,500)</b>	<b>(292,700)</b>	<b>536,600</b>	<b>302,400</b>	<b>15,777,100</b>	<b>(194,600)</b>

Appendix 3.2: Peoples Directorate Draft Budget 2016/17

Cost Centre	Cost Centre Description	Employees		Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Recharges £	Capital Financing £	Total Expenditure £	Other Income £	Income form Gov't Grants £	2016/17 Budget £
		Employees Pay £	Other Expenses £											
	<b>Directorate Management Costs</b>													
5324	Directorate	723,200	23,800	0	4,000	13,400	5,600	0	(43,500)	0	726,500	(1,800)	0	724,700
5424	Operational Team Managers	649,900	300	0	2,500	1,300	0	0	0	0	654,000	0	0	654,000
3901	Vacancy Management	(50,000)	0	0	0	0	0	0	0	0	(50,000)	0	0	(50,000)
5403	Business Intelligence	93,700	0	0	0	0	0	0	0	0	93,700	0	0	93,700
	<b>Directorate Management Costs</b>	<b>1,416,800</b>	<b>24,100</b>	<b>0</b>	<b>6,500</b>	<b>14,700</b>	<b>5,600</b>	<b>0</b>	<b>(43,500)</b>	<b>0</b>	<b>1,424,200</b>	<b>(1,800)</b>	<b>0</b>	<b>1,422,400</b>
	<b>Public Health</b>													
4570	Public Health Department	0	0	0	0	1,200	135,500	0	22,300	0	159,000	0	(1,391,000)	(1,232,000)
4571	Sexual Health	0	0	0	0	0	207,100	0	0	0	207,100	0	0	207,100
4572	Health Check Programme	0	0	0	0	0	52,000	0	0	0	52,000	0	0	52,000
4574	Obesity Programme	0	0	0	0	0	4,500	0	0	0	4,500	0	0	4,500
4575	Physical Activity	0	0	0	0	0	0	0	62,800	0	62,800	0	0	62,800
4576	Substance Misuse	0	0	0	0	0	210,000	0	0	0	210,000	0	0	210,000
4577	Smoking & Tobacco	0	0	0	0	0	81,000	0	0	0	81,000	0	0	81,000
4578	Childrens Public Health 5-20	0	0	0	0	0	141,900	0	24,200	0	166,100	0	0	166,100
4579	Other Public Health Services	0	0	0	0	0	10,000	0	258,500	0	268,500	0	0	268,500
4580	Public Health Commissioning 0-5	0	0	0	0	0	377,000	0	13,000	0	390,000	0	0	390,000
	<b>Public Health</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,200</b>	<b>1,219,000</b>	<b>0</b>	<b>380,800</b>	<b>0</b>	<b>1,601,000</b>	<b>0</b>	<b>(1,391,000)</b>	<b>210,000</b>
	<b>BCF Programme Support</b>													
4504	BCF Programme Support	51,200	0	0	0	0	0	0	0	0	51,200	0	0	51,200
	<b>BCF Programme Support</b>	<b>51,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>51,200</b>	<b>0</b>	<b>0</b>	<b>51,200</b>
	<b>BCF Community Agents</b>													
4502	BCF: Community Agents	9,800	0	0	0	0	189,000	0	0	0	198,800	0	0	198,800
	<b>BCF Community Agents</b>	<b>9,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>189,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>198,800</b>	<b>0</b>	<b>0</b>	<b>198,800</b>
	<b>BCF Supporting Independence</b>													
4489	BCF: Assistive Technology	17,300	0	0	0	0	80,700	0	0	0	98,000	0	0	98,000
4494	BCF: Crisis Response	150,000	0	7,800	0	75,000	225,000	0	0	0	457,800	0	0	457,800
4510	BCF: Integrated Hub 15/17	0	0	0	0	0	405,000	0	0	0	405,000	0	0	405,000
4512	BCF: Hospital Discharges	25,000	0	0	0	0	25,000	0	0	0	50,000	0	0	50,000
4505	BCF: Reablement	0	0	0	0	0	0	0	536,000	0	536,000	0	0	536,000
4509	BCF: Falls	14,800	0	0	0	0	69,200	0	0	0	84,000	0	0	84,000
	<b>BCF Supporting Independence</b>	<b>207,100</b>	<b>0</b>	<b>7,800</b>	<b>0</b>	<b>75,000</b>	<b>804,900</b>	<b>0</b>	<b>536,000</b>	<b>0</b>	<b>1,630,800</b>	<b>0</b>	<b>0</b>	<b>1,630,800</b>
	<b>BCF Adult Social Care</b>													
4511	BCF: Care Act Enablers	0	0	0	0	0	0	0	34,000	0	34,000	0	0	34,000
4498	BCF: Dementia Services	42,700	0	0	0	0	57,300	0	0	0	100,000	0	0	100,000
5609	Joint Integrated Care Project	26,000	0	0	0	5,200	0	0	0	0	31,200	0	0	31,200
	<b>BCF Adult Social Care</b>	<b>68,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,200</b>	<b>57,300</b>	<b>0</b>	<b>34,000</b>	<b>0</b>	<b>165,200</b>	<b>0</b>	<b>0</b>	<b>165,200</b>
	<b>Non BCF Contract &amp; Procurement</b>													
4119	Local Involvement Networks	0	0	0	0	71,000	0	0	0	0	71,000	0	0	71,000
4503	Better Care Together Programme	0	0	0	0	0	14,000	0	0	0	14,000	0	0	14,000
4703	Contracts and Procurement	210,600	0	0	900	400	60,000	0	0	0	271,900	0	0	271,900
4670	Voluntary Sector Grants	0	0	0	0	0	260,900	0	(17,300)	0	243,600	0	0	243,600
	<b>Non BCF Contract &amp; Procurement</b>	<b>210,600</b>	<b>0</b>	<b>0</b>	<b>900</b>	<b>71,400</b>	<b>334,900</b>	<b>0</b>	<b>(17,300)</b>	<b>0</b>	<b>600,500</b>	<b>0</b>	<b>0</b>	<b>600,500</b>
	<b>ASC - Community Inclusion</b>													
4442	ASC Community Inclusion - Community Support Services	383,200	1,700	0	2,300	1,500	0	0	0	0	388,700	(4,400)	0	384,300
4460	ASC Community Inclusion - Day Opportunities Services	428,200	300	21,000	900	50,400	1,800	0	(19,900)	0	482,700	(226,900)	0	255,800







Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2016/17 Budget
		Employees Pay £	Other Expenses £											
4211	Placements	0	0	0	0	28,700	708,600	2,800	0	0	740,100	0	0	740,100
4213	Adoption	0	0	0	0	2,000	81,800	0	0	0	83,800	0	0	83,800
4225	Family Support Staffing	224,300	600	400	800	8,500	0	0	0	0	234,600	0	0	234,600
4202	CAMHS	0	0	0	0	0	10,600	0	0	0	10,600	0	0	10,600
	<b>Fostering and Adoption</b>	<b>224,300</b>	<b>600</b>	<b>400</b>	<b>800</b>	<b>39,200</b>	<b>801,000</b>	<b>2,800</b>	<b>0</b>	<b>0</b>	<b>1,069,100</b>	<b>0</b>	<b>0</b>	<b>1,069,100</b>
	<b>Schools and Early Years</b>													
5000	Primary Schools	0	0	0	0	0	0	0	0	189,300	189,300	0	0	189,300
4265	SEN Staffing	366,200	100	0	400	3,300	0	0	(197,200)	0	172,800	0	0	172,800
5352	Early Senco (0-3yrs support)	0	0	0	0	0	12,900	0	0	0	12,900	0	0	12,900
5242	Personal Educational Allowance for LAC	0	0	0	0	15,700	0	0	0	0	15,700	0	0	15,700
5295	Secondary School Officer	34,000	0	0	0	0	0	0	0	0	34,000	0	0	34,000
5297	Rural Fund	0	0	0	0	0	0	0	0	45,200	45,200	0	0	45,200
5325	Governor Training	0	0	0	0	3,300	0	0	0	0	3,300	0	0	3,300
5336	Primary Officer	87,200	0	0	0	0	0	0	(37,100)	0	50,100	0	0	50,100
5360	School Improvement Consultancy	0	0	0	0	28,100	1,500	0	50,000	0	79,600	0	0	79,600
5395	Early Years Training	0	0	1,000	0	47,500	0	0	0	0	48,500	0	0	48,500
	<b>Schools and Early Years</b>	<b>487,400</b>	<b>100</b>	<b>1,000</b>	<b>400</b>	<b>97,900</b>	<b>14,400</b>	<b>0</b>	<b>(184,300)</b>	<b>234,500</b>	<b>651,400</b>	<b>0</b>	<b>0</b>	<b>651,400</b>
	<b>Rutland Adult Learning and Skills Service (RALSS)</b>													
5129	Community Learning	272,200	0	11,600	0	26,500	6,100	0	29,500	0	345,900	(25,000)	(263,900)	57,000
5202	Post Oct 2014 Rutland Adult Skills Budget	0	0	0	0	7,500	321,400	0	0	0	328,900	(8,000)	(370,700)	(49,800)
	<b>Rutland Adult Learning and Skills Service (RALSS)</b>	<b>272,200</b>	<b>0</b>	<b>11,600</b>	<b>0</b>	<b>34,000</b>	<b>327,500</b>	<b>0</b>	<b>29,500</b>	<b>0</b>	<b>674,800</b>	<b>(33,000)</b>	<b>(634,600)</b>	<b>7,200</b>
		<b>7,198,200</b>	<b>30,100</b>	<b>117,100</b>	<b>97,800</b>	<b>871,700</b>	<b>10,771,300</b>	<b>1,104,700</b>	<b>49,500</b>	<b>252,100</b>	<b>20,492,500</b>	<b>(2,586,300)</b>	<b>(2,129,100)</b>	<b>15,777,100</b>

## Appendix 4.1: Places Directorate Draft Budget 2016/17

This Appendix gives the detailed movement in cost centre budgets from the Approved 2015/16 Budget at Q1 to the proposed budget for 2016/17.

The reversal of one off entries column represents the removal of budgets such as one off transfers from earmarked reserves and budget carry forwards approved for 2015/16 but not required within the 2016/17 budget.

The Transfer column shows where functions have moved from one directorate to another since Q1 such as the Blue Badge service and also includes the rebasing exercise undertaken within the People Directorate

The Adjustments column shows other minor movements in budgets mainly due to changes in depreciation charges or changes to staff pay budgets as a result of regrades or new starters, including auto enrolment in pension scheme

The Savings and Pressures columns agree to the relevant columns within the Savings and Pressures summary (please see appendix 6 and 7)

Cost Centre	Cost Centre Description	2015/16 Q1 Budget £	Reversal of One off entries £	Transfers £	Adjustments	Savings	Pressures £	Inflation £	2016/17 Budget £	Increase/ (Decrease) £
	<b>Development Control</b>									
1400	Building & Development Control Support	169,600	0	1,000	(15,800)	0	0	2,200	157,000	(12,600)
1401	Development Control	65,100	0	(1,000)	4,300	(1,200)	0	5,900	73,100	8,000
3350	Land Charges	(23,100)	0	0	2,500		0	600	(20,000)	3,100
	<b>Total Development Control</b>	<b>211,600</b>	<b>0</b>	<b>0</b>	<b>(9,000)</b>	<b>(1,200)</b>	<b>0</b>	<b>8,700</b>	<b>210,100</b>	<b>(1,500)</b>
	<b>Directorate Management Costs</b>									
3605	Operational Director - Places Asset Management	90,200	0	0	2,500	0	0	1,500	94,200	4,000
3606	Operational Director - Places Operations	89,600	0	0	2,500	0	0	1,500	93,600	4,000
	<b>Total Directorate Management Costs</b>	<b>179,800</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>187,800</b>	<b>8,000</b>
	<b>Total Drainage &amp; Structures</b>									
1502	Drainage and Jetting	90,000	0	0	0	(5,000)	0	1,700	86,700	(3,300)
1503	Bridges and Culverts	53,400	(33,000)	0	0	0	0	400	20,800	(32,600)
1530	Structural Services - Bridges	14,600	0	0	0	0	0	0	14,600	0
1528	Sustainable Drainage	10,000	(10,000)	0	0	0	0	0	0	(10,000)
	<b>Total Drainage &amp; Structures</b>	<b>168,000</b>	<b>(43,000)</b>	<b>0</b>	<b>0</b>	<b>(5,000)</b>	<b>0</b>	<b>2,100</b>	<b>122,100</b>	<b>(45,900)</b>
	<b>Emergency Planning</b>									
2985	Emergency Planning	28,500	0	0	0	0	0	600	29,100	600
	<b>Total Emergency Planning</b>	<b>28,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>29,100</b>	<b>600</b>
	<b>Environmental Maintenance</b>									
1524	Environmental Maintenance	208,600	0	0	0	0	0	1,000	209,600	1,000
2530	Street Cleaning	563,500	0	0	0	0	0	11,200	574,700	11,200
2613	Cemeteries	23,000	(15,000)	0	0	(8,200)	0	200	0	(23,000)
2615	Closed Churchyards	32,300	0	(2,000)	0	0	0	0	30,300	(2,000)
2617	Parish Expenses	8,700	0	0	0	(8,700)	0	0	0	(8,700)
2690	Amenity Grass (Urban Grass & Public Open Spaces)	99,500	0	(18,000)	0	0	0	0	81,500	(18,000)
2002	Waste And Amenities	236,700	0	0	3,900	0	0	3,700	244,300	7,600

Cost Centre	Cost Centre Description	2015/16 Q1 Budget £	Reversal of One off entries £	Transfers £	Adjustments	Savings	Pressures £	Inflation £	2016/17 Budget £	Increase/ (Decrease) £
	<b>Total Environmental Maintenance</b>	<b>1,172,300</b>	<b>(15,000)</b>	<b>(20,000)</b>	<b>3,900</b>	<b>(16,900)</b>	<b>0</b>	<b>16,100</b>	<b>1,140,400</b>	<b>(31,900)</b>
	<b>Forestry Maintenance</b>									
1526	Forestry Maintenance	95,700	0	20,000	0	0	0	1,900	117,600	21,900
1531	Forestry Advice	11,100	0	0	0	0	0	0	11,100	0
	<b>Total Forestry Maintenance</b>	<b>106,800</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,900</b>	<b>128,700</b>	<b>21,900</b>
	<b>Highways Capital Charges</b>									
1812	Highways Capital Charges	1,158,600	0	0	173,700	0	0	0	1,332,300	173,700
	<b>Total Highways Capital Charges</b>	<b>1,158,600</b>	<b>0</b>	<b>0</b>	<b>173,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,332,300</b>	<b>173,700</b>
	<b>Highways Management</b>									
1515	Highways Management	236,200	0	0	11,400	0	0	5,200	252,800	16,600
1527	Highways S38 Income	(25,800)	0	0	0	0	0	0	(25,800)	0
	<b>Total Highways Management</b>	<b>210,400</b>	<b>0</b>	<b>0</b>	<b>11,400</b>	<b>0</b>	<b>0</b>	<b>5,200</b>	<b>227,000</b>	<b>16,600</b>
	<b>Home to School Transport</b>									
1520	Home to School Transport	645,200	0	0	(45,000)	0	0	0	600,200	(45,000)
1521	Post 16 Transport	112,200	0	0	0	0	0	0	112,200	0
1522	Education SEN Transport	26,300	0	(27,100)	300	0	0	500	0	(26,300)
5377	SEN Transport	485,300	(75,000)	0	(25,000)	(4,900)	0	8,200	388,600	(96,700)
4680	Transport Fleet	60,800	0	61,500	118,600	0	0	2,000	242,900	182,100
	<b>Total Home to School Transport</b>	<b>1,329,800</b>	<b>(75,000)</b>	<b>34,400</b>	<b>48,900</b>	<b>(4,900)</b>	<b>0</b>	<b>10,700</b>	<b>1,343,900</b>	<b>14,100</b>
	<b>Lighting &amp; Safety Barriers and Traffic Signals</b>									
1501	Safety	97,400	0	0	0	0	0	2,600	100,000	2,600
1506	Street Lighting	224,500	0	0	0	0	0	6,800	231,300	6,800
1507	Barriers	15,300	0	0	0	0	0	300	15,600	300
1536	Traffic Signal Maintenance	24,300	0	0	0	0	0	0	24,300	0
	<b>Total Lighting &amp; Safety Barriers and Traffic Signals</b>	<b>361,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,700</b>	<b>371,200</b>	<b>9,700</b>
	<b>Parking</b>									
1600	Parking	(241,700)	0	0	6,700	0	0	4,100	(230,900)	10,800
	<b>Total Parking</b>	<b>(241,700)</b>	<b>0</b>	<b>0</b>	<b>6,700</b>	<b>0</b>	<b>0</b>	<b>4,100</b>	<b>(230,900)</b>	<b>10,800</b>
	<b>Pool Cars and Car Hire</b>									
1537	Pool Cars and Car Hire	104,300	0	0	(11,000)	0	0	1,100	94,400	(9,900)
	<b>Total Pool Cars &amp; Car Hire</b>	<b>104,300</b>	<b>0</b>	<b>0</b>	<b>(11,000)</b>	<b>0</b>	<b>0</b>	<b>1,100</b>	<b>94,400</b>	<b>(9,900)</b>
	<b>Public Protection</b>									
2590	Dog Warden & Pest Control Ser	26,500	0	0	300	0	0	2,000	28,800	2,300
1408	Warm Homes for Rutland	28,000	(28,000)	0	0	0	0	0	0	(28,000)
2003	Env & Trading Standards	418,300	0	0	0	0	0	8,400	426,700	8,400
2542	Environmental Protection Act	(2,400)	0	0	0	0	0	0	(2,400)	0
2810	Licenses	(55,200)	0	0	0	0	0	0	(55,200)	0
	<b>Total Public Protection</b>	<b>415,200</b>	<b>(28,000)</b>	<b>0</b>	<b>300</b>	<b>0</b>	<b>0</b>	<b>10,400</b>	<b>397,900</b>	<b>(17,300)</b>
	<b>Public Rights of Way</b>									
1505	Public Rights of Way	117,600	0	0	0	0	0	2,100	119,700	2,100

Cost Centre	Cost Centre Description	2015/16 Q1 Budget £	Reversal of One off entries £	Transfers £	Adjustments	Savings	Pressures £	Inflation £	2016/17 Budget £	Increase/ (Decrease) £
	<b>Total Public Rights of Way</b>	<b>117,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,100</b>	<b>119,700</b>	<b>2,100</b>
	<b>Public Transport</b>									
1518	Public Transport	422,500	0	0	(12,500)	0	0	8,300	418,300	(4,200)
1519	Concessionary Travel	330,100	0	0	(10,000)	0	0	0	320,100	(10,000)
4103	Purchasing Transport Budget	61,600	0	0	0	0	0	0	61,600	0
5965	Community Vehicle	19,200	0	0	0	0	0	0	19,200	0
	<b>Total Public Transport</b>	<b>833,400</b>	<b>0</b>	<b>0</b>	<b>(22,500)</b>	<b>0</b>	<b>0</b>	<b>8,300</b>	<b>819,200</b>	<b>(14,200)</b>
	<b>Road Maintenance</b>									
1500	Surface Dressing	142,800	0	0	0	(142,800)	0	0	0	(142,800)
1508	Carriageway Patching	503,900	0	0	0	(157,200)	0	7,500	354,200	(149,700)
1509	Footway Patching	69,400	0	0	0	(30,000)	0	800	40,200	(29,200)
1510	Minor Repairs	154,800	0	0	0	(15,000)	0	2,800	142,600	(12,200)
1511	Fixed Contract Costs	270,900	0	0	0	0	0	7,300	278,200	7,300
1532	Scanner Survey	12,300	0	0	0	0	0	0	12,300	0
	<b>Total Road Maintenance</b>	<b>1,154,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(345,000)</b>	<b>0</b>	<b>18,400</b>	<b>827,500</b>	<b>(326,600)</b>
	<b>Transport Management</b>									
1516	Transport Strategy	203,200	0	0	11,600	(12,400)	0	3,600	206,000	2,800
1517	Transport Management	149,400	0	0	9,700	0	0	1,900	161,000	11,600
1535	Local Transport Plan	2,000	0	0	0	0	0	0	2,000	0
1538	Total Transport Fund	100,000	(100,000)	0	0	0	0	0	0	(100,000)
1540	Traffic Analysis & Data Collection	2,000	0	0	0	0	0	0	2,000	0
1541	Safety Partnership Arrangement	11,000	10,000	0	(10,000)	0	0	0	11,000	0
1542	Travel4Rutland	0	0	0	0	0	0	0	0	0
	<b>Total Transport Management</b>	<b>467,600</b>	<b>(90,000)</b>	<b>0</b>	<b>11,300</b>	<b>(12,400)</b>	<b>0</b>	<b>5,500</b>	<b>382,000</b>	<b>(85,600)</b>
	<b>Waste Management</b>									
2490	Refuse Collection	992,700	0	0	(5,200)	0	0	20,600	1,008,100	15,400
2500	Waste Management	1,084,600	0	0	5,200	0	0	27,000	1,116,800	32,200
	<b>Total Waste Management</b>	<b>2,077,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>47,600</b>	<b>2,124,900</b>	<b>47,600</b>
	<b>Winter Maintenance</b>									
1504	Winter Maintenance	262,300	0	0	0	0	0	5,200	267,500	5,200
	<b>Total Winter Maintenance</b>	<b>262,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,200</b>	<b>267,500</b>	<b>5,200</b>
	<b>Total Crime Prevention</b>									
4112	Crime And Disorder	71,700	0	0	0	(2,200)	0	1,400	70,900	(800)
4115	CCTV	13,100	0	0	(4,700)	(100)	0	100	8,400	(4,700)
4231	Youth Offending Service	71,400	0	0	0	0	0	1,400	72,800	1,400
	<b>Total Crime Prevention</b>	<b>156,200</b>	<b>0</b>	<b>0</b>	<b>(4,700)</b>	<b>(2,300)</b>	<b>0</b>	<b>2,900</b>	<b>152,100</b>	<b>(4,100)</b>
	<b>Planning Policy</b>									
1403	Planning Policy	350,000	(15,000)	(800)	16,400	0	0	5,900	356,500	6,500
1405	Planning Delivery Grant	35,000	(35,000)	0	0	0	0	0	0	(35,000)
1409	Neighbourhood Planning	25,400	(25,400)	800	(800)	0	0	0	0	(25,400)

Cost Centre	Cost Centre Description	2015/16 Q1 Budget £	Reversal of One off entries £	Transfers £	Adjustments	Savings	Pressures £	Inflation £	2016/17 Budget £	Increase/ (Decrease) £
	<b>Total Planning Policy</b>	<b>410,400</b>	<b>(75,400)</b>	<b>0</b>	<b>15,600</b>	<b>0</b>	<b>0</b>	<b>5,900</b>	<b>356,500</b>	<b>(53,900)</b>
	<b>Housing</b>									
4709	Floating Support - Housing	106,000	0	0	0	0	0	2,100	108,100	2,100
4710	Homelessness	30,800	0	0	0	(30,800)	0	300	300	(30,500)
	<b>Total Housing</b>	<b>136,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(30,800)</b>	<b>0</b>	<b>2,400</b>	<b>108,400</b>	<b>(28,400)</b>
	<b>Tourism</b>									
5846	Tourism (Anglian Water)	13,600	0	0	200	0	0	100	13,900	300
	<b>Total Tourism</b>	<b>13,600</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>100</b>	<b>13,900</b>	<b>300</b>
	<b>Health &amp; Safety</b>									
2100	Health & Safety	36,200	0	0	200	0	0	600	37,000	800
	<b>Total Health &amp; Safety</b>	<b>36,200</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>37,000</b>	<b>800</b>
	<b>Property Services</b>									
2600	Public Conveniences	19,800	0	0	(2,900)	0	0	100	17,000	(2,800)
2900	Admin Buildings	399,700	0	0	42,700	0	0	10,100	452,500	52,800
3500	Central Maintenance	173,800	(5,000)	0	0	0	0	0	168,800	(5,000)
3850	Property Services	285,700	0	0	2,700	0	0	5,400	293,800	8,100
3855	Central Furniture and Equipment	5,700	0	0	0	0	0	0	5,700	0
5823	Oakham Bus Station	18,000	0	0	0	0	0	0	18,000	0
	<b>Total Property Services</b>	<b>902,700</b>	<b>(5,000)</b>	<b>0</b>	<b>42,500</b>	<b>0</b>	<b>0</b>	<b>15,600</b>	<b>955,800</b>	<b>53,100</b>
	<b>Building Control</b>									
1402	Building Control	(28,200)	0	0	0	0	(18,900)	0	(47,100)	(18,900)
	<b>Total Building Control</b>	<b>(28,200)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(18,900)</b>	<b>0</b>	<b>(47,100)</b>	<b>(18,900)</b>
	<b>Commercial &amp; Industrial Properties</b>									
5817	Oakham Enterprise Park	(120,900)	0	0	0	(53,800)	0	3,400	(171,300)	(50,400)
5820	Pit Lane	(38,300)	0	0	(200)	0	0	0	(38,500)	(200)
5821	Ashwell Road Business Units	1,600	0	0	0	0	0	300	1,900	300
5822	No 7 Church Passage	(5,000)	0	0	0	0	0	0	(5,000)	0
5824	Residential Garages	0	0	0	0	0	0	0	0	0
	<b>Commercial &amp; Industrial Properties</b>	<b>(162,600)</b>	<b>0</b>	<b>0</b>	<b>(200)</b>	<b>(53,800)</b>	<b>0</b>	<b>3,700</b>	<b>(212,900)</b>	<b>(50,300)</b>
	<b>Total Economic Development</b>									
3702	Digital Rutland	60,500	(60,500)	0	0	0	0	0	0	(60,500)
5810	Economic Development	102,700	0	0	42,400	0	0	1,300	146,400	43,700
	<b>Total Economic Development</b>	<b>163,200</b>	<b>(60,500)</b>	<b>0</b>	<b>42,400</b>	<b>0</b>	<b>0</b>	<b>1,300</b>	<b>146,400</b>	<b>(16,800)</b>
	<b>Culture &amp; Registration Services</b>									
3420	Registration Service	(4,500)	0	0	1,000	(15,000)	0	(600)	(19,100)	(14,600)
5710	Arts Development	9,700	0	0	0	0	0	100	9,800	100
5842	Culture and Leisure	84,800	0	0	1,100	0	0	1,500	87,400	2,600
	<b>Total Culture &amp; Registration Services</b>	<b>90,000</b>	<b>0</b>	<b>0</b>	<b>2,100</b>	<b>(15,000)</b>	<b>0</b>	<b>1,000</b>	<b>78,100</b>	<b>(11,900)</b>
	<b>Libraries</b>									
5700	Libraries	407,900	(15,000)	0	17,400	(15,000)	0	5,900	401,200	(6,700)

Cost Centre	Cost Centre Description	2015/16 Q1 Budget £	Reversal of One off entries £	Transfers £	Adjustments	Savings	Pressures £	Inflation £	2016/17 Budget £	Increase/ (Decrease) £
5703	Mobile Library	42,300	0	0	300	0	0	700	43,300	1,000
5718	Prison Library Service - Stocken	1,200	0	0	(1,900)	0	0	700	0	(1,200)
	<b>Total Libraries</b>	<b>451,400</b>	<b>(15,000)</b>	<b>0</b>	<b>15,800</b>	<b>(15,000)</b>	<b>0</b>	<b>7,300</b>	<b>444,500</b>	<b>(6,900)</b>
	<b>Museums Service</b>									
5704	Museums Service	286,300	(25,000)	0	35,200	(1,000)	0	5,100	300,600	14,300
5706	Records Office	50,100	0	0	0	0	0	1,000	51,100	1,000
5707	Museum Trading Account	(4,300)	0	0	0	0	0	0	(4,300)	0
5715	Learning And Outreach	11,000	0	0	0	0	0	200	11,200	200
5721	Heritage Grants	0	0	0	0	0	0	0	0	0
	<b>Total Museum Services</b>	<b>343,100</b>	<b>(25,000)</b>	<b>0</b>	<b>35,200</b>	<b>(1,000)</b>	<b>0</b>	<b>6,300</b>	<b>358,600</b>	<b>15,500</b>
	<b>Sports &amp; Leisure Services</b>									
5711	Recreation and Leisure	107,000	0	0	14,600	(91,500)	0	1,700	31,800	(75,200)
5714	Local Sports Alliance	0	0	0	0	0	0	0	0	0
5722	Active Rutland Hub	3,200	0	0	(5,600)	0	0	2,700	300	(2,900)
5875	School Sports/Games	500	0	0	(1,100)	0	0	600	0	(500)
	<b>Total Sports &amp; Leisure Services</b>	<b>110,700</b>	<b>0</b>	<b>0</b>	<b>7,900</b>	<b>(91,500)</b>	<b>0</b>	<b>5,000</b>	<b>32,100</b>	<b>(78,600)</b>
	<b>Total Places</b>	<b>12,740,900</b>	<b>(431,900)</b>	<b>34,400</b>	<b>375,700</b>	<b>(594,800)</b>	<b>(18,900)</b>	<b>212,800</b>	<b>12,318,200</b>	<b>(422,700)</b>



Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2016/17 Budget
		Employees Pay	Other Expenses											
		£	£	£	£	£	£	£	£	£	£	£	£	£
1600	Parking	158,800	0	46,700	200	12,700	29,400	0	0	7,100	254,900	(485,800)		(230,900)
	<b>Parking</b>	<b>158,800</b>	<b>0</b>	<b>46,700</b>	<b>200</b>	<b>12,700</b>	<b>29,400</b>	<b>0</b>	<b>0</b>	<b>7,100</b>	<b>254,900</b>	<b>(485,800)</b>	<b>0</b>	<b>(230,900)</b>
	<b>Pool Cars &amp; Car Hire</b>													
1537	Pool Cars and Car Hire	0	0	0	94,000	400	0	0	0	0	94,400			94,400
	<b>Pool Cars &amp; Car Hire</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>94,000</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>94,400</b>	<b>0</b>	<b>0</b>	<b>94,400</b>
	<b>Public Protection</b>													
2590	Dog Warden & Pest Control Ser	0	0	0	2,500	26,300	0	0	0	0	28,800	0		28,800
2003	Env & Trading Standards	0	0	0	0	0	426,700	0	0	0	426,700	0		426,700
2542	Environmental Protection Act	0	0	0	0	0	0	0	0	0	0	(2,400)		(2,400)
2810	Licenses	0	0	0	0	900	0	0	0	0	900	(56,100)		(55,200)
	<b>Public Protection</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,500</b>	<b>27,200</b>	<b>426,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>456,400</b>	<b>(58,500)</b>	<b>0</b>	<b>397,900</b>
	<b>Public Rights of Way</b>													
1505	Public Rights of Way	0	0	0	1,700	7,200	112,800	0	0	0	121,700	(2,000)		119,700
	<b>Public Rights of Way</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,700</b>	<b>7,200</b>	<b>112,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>121,700</b>	<b>(2,000)</b>	<b>0</b>	<b>119,700</b>
	<b>Public Transport</b>													
5965	Community Vehicle	0	0	0	0	19,200	0	0	0	0	19,200			19,200
1519	Concessionary Travel	0	0	0	0	1,900	318,200	0	0	0	320,100			320,100
1518	Public Transport	0	0	0	0	8,200	410,100	0	0	0	418,300			418,300
4103	Purchasing Transport Budget	0	0	0	61,600	0	0	0	0	0	61,600			61,600
	<b>Public Transport</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>61,600</b>	<b>29,300</b>	<b>728,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>819,200</b>	<b>0</b>	<b>0</b>	<b>819,200</b>
	<b>Road Maintenance</b>													
1508	Carriageway Patching	0	0	0	0	0	354,200	0	0	0	354,200			354,200
1511	Fixed Contract Costs	0	0	0	0	0	278,200	0	0	0	278,200			278,200
1509	Footway Patching	0	0	0	0	0	40,200	0	0	0	40,200			40,200
1510	Minor Repairs	0	0	0	0	0	142,600	0	0	0	142,600			142,600
1532	Scanner Survey	0	0	0	0	12,300	0	0	0	0	12,300			12,300
	<b>Road Maintenance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,300</b>	<b>815,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>827,500</b>	<b>0</b>	<b>0</b>	<b>827,500</b>
	<b>Transport Management</b>													
1535	Local Transport Plan	0	0	0	0	2,000	0	0	0	0	2,000	0	0	2,000
1541	Safety Partnership Arrangement	0	0	0	0	0	11,000	0	0	0	11,000	0	0	11,000
1540	Traffic Analysis & Data Collection	0	0	0	0	0	2,000	0	0	0	2,000	0	0	2,000
1517	Transport Management	137,500	0	0	21,200	2,300	0	0	0	0	161,000	0	0	161,000
1516	Transport Strategy	237,700	0	0	800	2,800	0	0	0	0	241,300	(22,100)	(13,200)	206,000
	<b>Transport Management</b>	<b>375,200</b>	<b>0</b>	<b>0</b>	<b>22,000</b>	<b>7,100</b>	<b>13,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>417,300</b>	<b>(22,100)</b>	<b>(13,200)</b>	<b>382,000</b>
	<b>Waste Management</b>													
2490	Refuse Collection	0	0	0	0	0	1,050,900	0	0	0	1,050,900	(42,800)		1,008,100
2500	Waste Management	0	0	34,200	0	24,500	1,197,700	0	0	0	1,256,400	(139,600)		1,116,800
	<b>Waste Management</b>	<b>0</b>	<b>0</b>	<b>34,200</b>	<b>0</b>	<b>24,500</b>	<b>2,248,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,307,300</b>	<b>(182,400)</b>	<b>0</b>	<b>2,124,900</b>
	<b>Winter Maintenance</b>													
1504	Winter Maintenance	0	0	0	0	0	267,500	0	0	0	267,500			267,500
	<b>Winter Maintenance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>267,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>267,500</b>	<b>0</b>	<b>0</b>	<b>267,500</b>
	<b>Crime Prevention</b>													
4115	CCTV	0	0	600	0	3,500	3,700	0	0	4,600	12,400	(4,000)		8,400
4112	Crime And Disorder	0	0	0	0	6,100	64,800	0	0	0	70,900	0		70,900
	Youth Offending Service	0	0	0	0	0	72,800	0	0	0	72,800	0		72,800
	<b>Crime Prevention</b>	<b>0</b>	<b>0</b>	<b>600</b>	<b>0</b>	<b>9,600</b>	<b>141,300</b>	<b>0</b>	<b>0</b>	<b>4,600</b>	<b>156,100</b>	<b>(4,000)</b>	<b>0</b>	<b>152,100</b>
	<b>Planning Policy</b>													
1409	Neighbourhood Planning	0	0	0	0	66,000	0	0	0	0	66,000	9,000	(75,000)	0
1403	Planning Policy	361,800	300	0	1,200	13,900	23,500	0	0	0	400,700	(44,200)	0	356,500
	<b>Planning Policy</b>	<b>361,800</b>	<b>300</b>	<b>0</b>	<b>1,200</b>	<b>79,900</b>	<b>23,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>466,700</b>	<b>(35,200)</b>	<b>(75,000)</b>	<b>356,500</b>



Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2016/17 Budget
		Employees Pay	Other Expenses											
		£	£	£	£	£	£	£	£	£	£	£	£	£
	<b>Housing</b>													
4709	Floating Support - Housing	0	0	0	0	0	108,100	0	0	0	108,100	0		108,100
4710	Homelessness	0	0	0	0	21,000	12,800	0	0	2,400	36,200	(35,900)		300
	<b>Housing</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>21,000</b>	<b>120,900</b>	<b>0</b>	<b>0</b>	<b>2,400</b>	<b>144,300</b>	<b>(35,900)</b>	<b>0</b>	<b>108,400</b>
	<b>Tourism</b>													
5846	Tourism (Anglian Water)	14,800	0	0	0	3,000	0	0	0	0	17,800	(3,900)		13,900
	<b>Tourism</b>	<b>14,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,800</b>	<b>(3,900)</b>	<b>0</b>	<b>13,900</b>
	<b>Health &amp; Safety</b>													
2100	Health & Safety	35,300	0	0	0	1,700	0	0	0	0	37,000	0	0	37,000
	<b>Health &amp; Safety</b>	<b>35,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>37,000</b>	<b>0</b>	<b>0</b>	<b>37,000</b>
	<b>Property Services</b>													
2900	Admin Buildings	144,200	0	242,300	300	14,200	0	0	0	63,800	464,800	(12,300)		452,500
3855	Central Furniture and Equipment	0	0	0	0	5,700	0	0	0	0	5,700	0		5,700
3500	Central Maintenance	0	0	168,800	0	0	0	0	0	0	168,800	0		168,800
5823	Oakham Bus Station	0	0	18,000	0	0	0	0	0	0	18,000	0		18,000
3850	Property Services	352,900	0	0	1,200	2,700	0	0	0	0	356,800	(63,000)		293,800
2600	Public Conveniences	0	0	13,100	0	0	0	0	0	3,900	17,000	0		17,000
	<b>Property Services</b>	<b>497,100</b>	<b>0</b>	<b>442,200</b>	<b>1,500</b>	<b>22,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>67,700</b>	<b>1,031,100</b>	<b>(75,300)</b>	<b>0</b>	<b>955,800</b>
	<b>Building Control</b>													
1402	Building Control	0	0	0	0	140,900	0	0	0	0	140,900	(188,000)		(47,100)
	<b>Building Control</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>140,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>140,900</b>	<b>(188,000)</b>	<b>0</b>	<b>(47,100)</b>
	<b>Commercial &amp; Industrial Properties</b>													
5821	Ashwell Road Business Units	0	0	22,900	0	3,200	0	0	0	0	26,100	(24,200)		1,900
5822	No 7 Church Passage	0	0	0	0	0	0	0	0	0	0	(5,000)		(5,000)
5817	Oakham Enterprise Park	75,300	200	157,400	500	98,100	0	0	0	0	331,500	(502,800)		(171,300)
5820	Pit Lane	0	0	6,300	0	6,200	2,000	0	0	5,000	19,500	(58,000)		(38,500)
5824	Residential Garages	0	0	25,000	0	0	0	0	0	0	25,000	(25,000)		0
	<b>Commercial &amp; Industrial Properties</b>	<b>75,300</b>	<b>200</b>	<b>211,600</b>	<b>500</b>	<b>107,500</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>5,000</b>	<b>402,100</b>	<b>(615,000)</b>	<b>0</b>	<b>(212,900)</b>
	<b>Economic Development</b>													
5810	Economic Development	79,300	0	0	200	10,700	0	0	0	56,200	146,400	0		146,400
	<b>Economic Development</b>	<b>79,300</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>10,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>56,200</b>	<b>146,400</b>	<b>0</b>	<b>0</b>	<b>146,400</b>
	<b>Culture &amp; Registration Services</b>													
5710	Arts Development	0	0	0	0	7,000	2,800	0	0	0	9,800	0		9,800
5842	Culture and Leisure	87,000	0	0	200	200	0	0	0	0	87,400	0		87,400
3420	Registration Service	97,000	0	0	1,500	700	0	0	0	0	99,200	(118,300)		(19,100)
	<b>Culture &amp; Registration Services</b>	<b>184,000</b>	<b>0</b>	<b>0</b>	<b>1,700</b>	<b>7,900</b>	<b>2,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>196,400</b>	<b>(118,300)</b>	<b>0</b>	<b>78,100</b>
	<b>Libraries</b>													
5700	Libraries	226,800	300	54,300	4,400	95,400	14,100	0	0	41,600	436,900	(35,700)		401,200
5703	Mobile Library	22,800	0	0	8,400	600	0	0	0	11,500	43,300	0		43,300
5718	Prison Library Service - Stocken	55,100	100	0	500	18,000	0	0	0	0	73,700	(73,700)		0
	<b>Libraries</b>	<b>304,700</b>	<b>400</b>	<b>54,300</b>	<b>13,300</b>	<b>114,000</b>	<b>14,100</b>	<b>0</b>	<b>0</b>	<b>53,100</b>	<b>553,900</b>	<b>(109,400)</b>	<b>0</b>	<b>444,500</b>
	<b>Museum Services</b>													
5721	Heritage Grants	0	0	0	0	0	0	0	0	0	0	0		0
5715	Learning And Outreach	11,200	0	0	0	0	0	0	0	0	11,200	0		11,200
5707	Museum Trading Account	0	0	0	0	6,100	0	0	0	0	6,100	(10,400)		(4,300)
5704	Museums Service	161,000	0	76,200	1,300	13,000	0	0	0	83,000	334,500	(33,900)		300,600
5706	Records Office	0	0	0	0	0	51,100	0	0	0	51,100	0		51,100
	<b>Museum Services</b>	<b>172,200</b>	<b>0</b>	<b>76,200</b>	<b>1,300</b>	<b>19,100</b>	<b>51,100</b>	<b>0</b>	<b>0</b>	<b>83,000</b>	<b>402,900</b>	<b>(44,300)</b>	<b>0</b>	<b>358,600</b>
	<b>Sports &amp; Leisure Services</b>													
5722	Active Rutland Hub	40,600	0	61,600	0	5,300	0	0	0	0	107,500	(107,200)		300

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income from Gov't Grants	2016/17 Budget
		Employees Pay £	Other Expenses £											
5711	Recreation and Leisure	93,200	100	0	2,000	11,500	9,600	0	0	17,900	134,300	(102,500)		31,800
5875	School Sports/Games	42,700	0	0	500	100	0	0	0	0	43,300	(43,300)		0
	<b>Sports &amp; Leisure Services</b>	<b>176,500</b>	<b>100</b>	<b>61,600</b>	<b>2,500</b>	<b>16,900</b>	<b>9,600</b>	<b>0</b>	<b>0</b>	<b>17,900</b>	<b>285,100</b>	<b>(253,000)</b>	<b>0</b>	<b>32,100</b>
		<b>3,898,200</b>	<b>2,500</b>	<b>1,333,100</b>	<b>1,500,500</b>	<b>812,900</b>	<b>6,113,900</b>	<b>0</b>	<b>0</b>	<b>1,629,300</b>	<b>15,290,400</b>	<b>(2,884,000)</b>	<b>(88,200)</b>	<b>12,318,200</b>

## Appendix 5.1: Resources Directorate Draft Budget 2016/17

This Appendix gives the detailed movement in cost centre budgets from the Approved 2015/16 Budget at Q1 to the proposed budget for 2016/17.

The reversal of one off entries column represents the removal of budgets such as one off transfers from earmarked reserves and budget carry forwards approved for 2015/16 but not required within the 2016/17 budget.

The Transfer column shows where functions have moved from one directorate to another since Q1 such as the Blue Badge service and also includes the rebasing exercise undertaken within the People Directorate

The Adjustments column shows other minor movements in budgets mainly due to changes in depreciation charges or changes to staff pay budgets as a result of regrades or new starters, including auto enrolment in pension scheme

The Savings and Pressures columns agree to the relevant columns within the Savings and Pressures summary (please see appendix 6 and 7)

Cost Centre	Cost Centre Description	2015/16 Q1 Budget £	Reversal of One off entries £	Transfers £	Adjustments	Savings	Pressures £	Inflation £	2016/17 Budget £	Increase/ (Decrease) £
	<b>Chief Executives Office</b>									
3700	Chief Executive	220,100	(20,000)	0	(3,500)	0	0	3,000	199,600	(20,500)
3705	Business Manager	70,500	0	(72,600)	900	0	0	1,200	0	(70,500)
5845	Communication	64,400	0	0	1,600	(2,800)	0	600	63,800	(600)
	<b>Total Chief Executives Office</b>	<b>355,000</b>	<b>(20,000)</b>	<b>(72,600)</b>	<b>(1,000)</b>	<b>(2,800)</b>	<b>0</b>	<b>4,800</b>	<b>263,400</b>	<b>(91,600)</b>
	<b>Directorate Management Costs</b>									
3603	Director of Resources	106,500	0	0	0	0	0	1,700	108,200	1,700
3104	Assistant Director of Finance	83,600	0	0	2,300	0	0	1,400	87,300	3,700
	<b>Total Directorate Management Costs</b>	<b>190,100</b>	<b>0</b>	<b>0</b>	<b>2,300</b>	<b>0</b>	<b>0</b>	<b>3,100</b>	<b>195,500</b>	<b>5,400</b>
	<b>Total Corporate Costs</b>									
3106	Coroner	35,000	0	0	2,000	0	0	700	37,700	2,700
3903	Vacancy Management	0	0	0	0	(25,000)	0	0	(25,000)	(25,000)
3721	External Levies	44,900	0	0	0	0	0	900	45,800	900
3701	Welland Procurement	25,200	0	0	7,000	0	0	500	32,700	7,500
3714	Corporate Subscriptions	40,600	0	0	(8,000)	0	0	0	32,600	(8,000)
3722	Stationery	10,000	0	0	0	0	0	0	10,000	0
	<b>Total Corporate Costs</b>	<b>155,700</b>	<b>0</b>	<b>0</b>	<b>1,000</b>	<b>(25,000)</b>	<b>0</b>	<b>2,100</b>	<b>133,800</b>	<b>(21,900)</b>
	<b>Pensions</b>									
3455	Pension Costs	160,000	0	0	0	0	0	0	160,000	0
5322	Pensions	60,000	0	0	0	0	0	0	60,000	0
	<b>Total Pensions</b>	<b>220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,000</b>	<b>0</b>
	<b>Audit Services</b>									
3720	External Audit & Inspection	75,000	0	0	0	0	0	0	75,000	0
3730	Internal Audit RCC Share	80,000	0	0	5,000	0	0	0	85,000	5,000
3713	Welland Internal Audit Consortium	0	0	0	(4,300)	0	0	4,300	0	0



Cost Centre	Cost Centre Description	2015/16 Q1 Budget £	Reversal of One off entries £	Transfers £	Adjustments	Savings	Pressures £	Inflation £	2016/17 Budget £	Increase/ (Decrease) £
3711	Human Resources	282,200	0	0	10,600	0	0	3,700	296,500	14,300
3718	Training, Confs & Seminars	130,700	0	0	0	(1,000)	0	0	129,700	(1,000)
	<b>Total Human Resources</b>	<b>412,900</b>	<b>0</b>	<b>0</b>	<b>10,600</b>	<b>(1,000)</b>	<b>0</b>	<b>3,700</b>	<b>426,200</b>	<b>13,300</b>
	<b>Revenues and Benefits</b>									
3000	Revenues	140,500	(10,000)	6,000	4,500	0	0	3,200	144,200	3,700
3001	AllPay	12,300	0	0	0	0	0	0	12,300	0
3010	Counter Fraud Section	20,000	0	(6,000)	0	(6,100)	0	0	7,900	(12,100)
3015	Benefit Processing	75,900	0	0	2,200	0	0	2,900	81,000	5,100
3021	Housing Benefit Payments	46,300	0	0	0	0	0	0	46,300	0
3250	Community Care Finance	94,200	0	0	700	0	(14,800)	1,900	82,000	(12,200)
	<b>Total Revenues and Benefits</b>	<b>389,200</b>	<b>(10,000)</b>	<b>0</b>	<b>7,400</b>	<b>(6,100)</b>	<b>(14,800)</b>	<b>8,000</b>	<b>373,700</b>	<b>(15,500)</b>
	<b>Financial Support</b>									
3002	Financial Crisis Support	25,000	0	0	0	0	0	0	25,000	0
3025	Discretionary Hardship Fund	50,000	0	0	0	0	0	0	50,000	0
	<b>Total Financial Support</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>
	<b>Total Resources</b>	<b>5,673,400</b>	<b>(280,800)</b>	<b>(145,500)</b>	<b>72,300</b>	<b>(134,900)</b>	<b>(14,800)</b>	<b>62,000</b>	<b>5,231,700</b>	<b>(441,700)</b>

Appendix 5.2: Resources Directorate Draft Budget 2016/17

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2016/17 Budget
		Employees Pay £	Other Expenses £											
	<b>Chief Executives Office</b>													
3700	Chief Executive	187,700	700	0	1,500	7,700	2,000	0	0	0	199,600	0	0	199,600
5845	Communication	46,500	0	0	0	17,300	0	0	0	0	63,800	0	0	63,800
	<b>Chief Executives Office</b>	<b>234,200</b>	<b>700</b>	<b>0</b>	<b>1,500</b>	<b>25,000</b>	<b>2,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>263,400</b>	<b>0</b>	<b>0</b>	<b>263,400</b>
	<b>Directorate Management Costs</b>													
3104	Assistant Director of Finance	86,400	0	0	400	500	0	0	0	0	87,300	0	0	87,300
3603	Director of Resources	106,300	0	0	300	300	0	0	0	0	106,900	0	0	106,900
3603	Monitoring Officer	0	0	0	0	1,300	0	0	0	0	1,300	0	0	1,300
	<b>Directorate Management Costs</b>	<b>192,700</b>	<b>0</b>	<b>0</b>	<b>700</b>	<b>2,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>195,500</b>	<b>0</b>	<b>0</b>	<b>195,500</b>
	<b>Corporate Costs</b>													
3106	Coroner	0	0	0	0	0	37,700	0	0	0	37,700	0	0	37,700
3714	Corporate Subscriptions	0	0	0	0	32,600	0	0	0	0	32,600	0	0	32,600
3721	External Levies	0	0	0	0	0	45,800	0	0	0	45,800	0	0	45,800
3722	Stationery	0	0	0	0	10,000	0	0	0	0	10,000	0	0	10,000
3903	Vacancy Management	(25,000)	0	0	0	0	0	0	0	0	(25,000)	0	0	(25,000)
3701	Welland Procurement	0	0	0	0	0	32,700	0	0	0	32,700	0	0	32,700
	<b>Corporate Costs</b>	<b>(25,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>42,600</b>	<b>116,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>133,800</b>	<b>0</b>	<b>0</b>	<b>133,800</b>
	<b>Pensions</b>													
3455	Pension Costs	0	160,000	0	0	0	0	0	0	0	160,000	0	0	160,000
5322	Pensions	0	60,000	0	0	0	0	0	0	0	60,000	0	0	60,000
	<b>Pensions</b>	<b>0</b>	<b>220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>220,000</b>	<b>0</b>	<b>0</b>	<b>220,000</b>
	<b>Audit Services</b>													
3720	External Audit & Inspection	0	0	0	0	75,000	0	0	0	0	75,000	0	0	75,000
3730	Internal Audit RCC Share	0	0	0	0	85,000	0	0	0	0	85,000	0	0	85,000
3713	Welland Internal Audit Consortium	150,400	93,200	0	4,900	80,400	0	0	0	0	328,900	(328,900)	0	0
	<b>Audit Services</b>	<b>150,400</b>	<b>93,200</b>	<b>0</b>	<b>4,900</b>	<b>240,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>488,900</b>	<b>(328,900)</b>	<b>0</b>	<b>160,000</b>
	<b>Insurance</b>													
3458	Corporate Insurance	0	25,900	110,100	20,900	90,300	0	0	(16,600)	0	230,600	(20,300)	0	210,300
	<b>Insurance</b>	<b>0</b>	<b>25,900</b>	<b>110,100</b>	<b>20,900</b>	<b>90,300</b>	<b>0</b>	<b>0</b>	<b>(16,600)</b>	<b>0</b>	<b>230,600</b>	<b>(20,300)</b>	<b>0</b>	<b>210,300</b>
	<b>Accountancy &amp; Finance</b>													
3813	Corporate Financial Expenses	0	0	0	0	63,300	0	0	0	0	63,300	(5,000)	0	58,300
3103	Finance	571,000	700	0	2,100	1,600	0	0	0	0	575,400	(9,000)	0	566,400
	<b>Accountancy &amp; Finance</b>	<b>571,000</b>	<b>700</b>	<b>0</b>	<b>2,100</b>	<b>64,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>638,700</b>	<b>(14,000)</b>	<b>0</b>	<b>624,700</b>
	<b>Information Technology</b>													
3102	Head of Business Support	69,000	1,000	0	500	100	0	0	0	0	70,600	0	0	70,600
3740	Information Technology Dept	271,600	0	0	500	900	0	0	0	0	273,000	0	0	273,000
3820	IT Operational Support	0	0	0	0	671,300	0	0	0	0	671,300	0	0	671,300
5350	Performance & Application Support	143,800	0	0	200	500	0	0	0	0	144,500	0	0	144,500
3822	Telecommunications	0	0	0	0	54,900	0	0	0	15,600	70,500	0	0	70,500
	<b>Information Technology</b>	<b>484,400</b>	<b>1,000</b>	<b>0</b>	<b>1,200</b>	<b>727,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,600</b>	<b>1,229,900</b>	<b>0</b>	<b>0</b>	<b>1,229,900</b>
	<b>Corporate Support Services</b>													
4422	Blue Badge Scheme	30,300	0	0	0	0	0	0	0	0	30,300	(5,600)	0	24,700
3108	Corporate Support Services	338,200	0	0	300	2,000	0	0	0	0	340,500	0	0	340,500
3716	Reprographics & Post	0	0	0	0	144,600	0	0	0	0	144,600	0	0	144,600
	<b>Corporate Support Services</b>	<b>368,500</b>	<b>0</b>	<b>0</b>	<b>300</b>	<b>146,600</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>515,400</b>	<b>(5,600)</b>	<b>0</b>	<b>509,800</b>
	<b>Members Services</b>													
3715	Civic Expenses	0	0	0	0	5,900	0	0	0	0	5,900	0	0	5,900

Cost Centre	Cost Centre Description	Employees		Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Recharges	Capital Financing	Total Expenditure	Other Income	Income form Gov't Grants	2016/17 Budget
		Employees Pay £	Other Expenses £											
3710	Members Services	5,100	0	0	500	190,200	0	0	0	0	195,800	0	0	195,800
3107	Members Training	0	5,000	0	0	0	0	0	0	0	5,000	0	0	5,000
	<b>Members Services</b>	<b>5,100</b>	<b>5,000</b>	<b>0</b>	<b>500</b>	<b>196,100</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>206,700</b>	<b>0</b>	<b>0</b>	<b>206,700</b>
	<b>Customer Services Team</b>													
3450	Customer Services Team	184,800	200	0	0	500	1,000	0	0	0	186,500	0	0	186,500
4508	Information Administration	31,900	0	0	0	12,000	0	0	0	0	43,900	0	0	43,900
	<b>Customer Services Team</b>	<b>216,700</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>12,500</b>	<b>1,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>230,400</b>	<b>0</b>	<b>0</b>	<b>230,400</b>
	<b>Elections</b>													
3042	Elections - European	0	0	0	0	(33,600)	0	0	0	0	(33,600)	33,600	0	0
3040	Elections - General	10,000	0	0	0	6,900	0	0	0	0	16,900	0	0	16,900
	<b>Elections</b>	<b>10,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(26,700)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(16,700)</b>	<b>33,600</b>	<b>0</b>	<b>16,900</b>
	<b>Legal &amp; Governance</b>													
3105	Head of Corporate Governance	71,600	0	0	200	0	0	0	0	0	71,800	0	0	71,800
3840	Legal Services	0	0	0	0	50,400	244,800	0	0	0	295,200	(17,600)	0	277,600
3719	Standards of Conduct	0	0	0	0	6,000	0	0	0	0	6,000	0	0	6,000
	<b>Legal &amp; Governance</b>	<b>71,600</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>56,400</b>	<b>244,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>373,000</b>	<b>(17,600)</b>	<b>0</b>	<b>355,400</b>
	<b>Human Resources</b>													
3711	Human Resources	250,300	15,400	0	0	39,000	0	0	0	0	304,700	(8,200)	0	296,500
3718	Training, Confs & Seminars	0	10,000	0	0	119,700	0	0	0	0	129,700	0	0	129,700
	<b>Human Resources</b>	<b>250,300</b>	<b>25,400</b>	<b>0</b>	<b>0</b>	<b>158,700</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>434,400</b>	<b>(8,200)</b>	<b>0</b>	<b>426,200</b>
	<b>Revenues and Benefits</b>													
3001	AllPay	0	0	0	0	12,300	0	0	0	0	12,300	0	0	12,300
3015	Benefit Processing	184,800	0	0	500	200	0	0	0	0	185,500	0	(104,500)	81,000
3250	Community Care Finance	84,600	0	0	100	1,300	0	0	0	0	86,000	(4,000)	0	82,000
3010	Counter Fraud Section	0	0	0	0	10,000	0	0	0	0	10,000	(2,100)	0	7,900
3021	Housing Benefit Payments	0	0	0	0	0	0	5,238,200	0	0	5,238,200	0	(5,191,900)	46,300
3000	Revenues	209,700	0	0	600	30,600	0	0	0	0	240,900	(96,700)	0	144,200
	<b>Revenues and Benefits</b>	<b>479,100</b>	<b>0</b>	<b>0</b>	<b>1,200</b>	<b>54,400</b>	<b>0</b>	<b>5,238,200</b>	<b>0</b>	<b>0</b>	<b>5,772,900</b>	<b>(102,800)</b>	<b>(5,296,400)</b>	<b>373,700</b>
	<b>Financial Support</b>													
3025	Discretionary Hardship Fund	0	0	0	0	0	0	50,000	0	0	50,000	0	0	50,000
3002	Financial Crisis Support	0	0	0	0	25,000	0	0	0	0	25,000	0	0	25,000
	<b>Financial Support</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>75,000</b>	<b>0</b>	<b>0</b>	<b>75,000</b>
		<b>3,009,000</b>	<b>372,100</b>	<b>110,100</b>	<b>33,500</b>	<b>1,816,000</b>	<b>364,000</b>	<b>5,288,200</b>	<b>(16,600)</b>	<b>15,600</b>	<b>10,991,900</b>	<b>(463,800)</b>	<b>(5,296,400)</b>	<b>5,231,700</b>